THE MAKING OF THE
STATE ENTERPRISE SYSTEM
IN MODERN CHINA

The Making of the State Enterprise System in Modern China

The Dynamics of
Institutional Change

Morris L. Bian

HARVARD UNIVERSITY PRESS

Cambridge, Massachusetts, and London, England 2005

Copyright © 2005 by the President and Fellows of Harvard College
All rights reserved
Printed in the United States of America

Library of Congress Cataloging-in-Publication Data

Bian, Morris L., 1961–

The making of the state enterprise system in modern China : the dynamics of
institutional change / Morris L. Bian

p. cm.

Based on the author's thesis (doctoral—University of Washington) under the title: The
Sino-Japanese War and the shaping of a new institutional pattern of state enterprise in
China, 1935–1945. Both the scope of research and period covered have been expanded.

Includes bibliographical references and index.

ISBN 0-674-01717-X (alk. paper)

1. Government business enterprises—China—History—20th century.
2. Danwei—History—20th century. 3. Industrial policy—China—History—20th century.
4. Industrial management—China—History—20th century. 5. Industrial
organization—China—History—20th century. 6. Ordnance—Manufacture—History—20th
century. 7. Steel industry and trade—China—History—20th century. 8. Iron industry
and trade—China—History—20th century. I. Title.

HD4318.B53 2005

338.7'49'0951—dc22

2004059653

For Hui Chen