Foreword

This is the sixth of a group of publications collectively designed to comprise An Administrative History of the Johnson Presidency. The first study, by Emmette S. Redford and Marlan Blissett, *Organizing the Executive Branch: The Johnson Presidency*, was published in 1981. The second, by Richard L. Schott and Dagmar S. Hamilton, *People, Positions and Power: The Political Appointments of Lyndon Johnson*, was published in 1983. The third, by W. Henry Lambright, *Presidential Management of Science and Technology: The Johnson Presidency*, was published in 1985. The fourth and fifth studies, published in 1986, were James E. Anderson and Jared E. Hazleton, *Managing Macroeconomic Policy: The Johnson Presidency*, and Emmette S. Redford and Richard E. McCulley, *White House Operations: The Johnson Presidency*. This fuller study by Neil D. McFeeley will complement that by Schott and Hamilton to present a view of presidential exercise of the key function of appointment.

The concept of administration employed in this series of studies has been comprehensive. It encompasses operation of the infrastructure of administration, including the structure and staffing of the executive branch, and budgeting for its operation. The first two published studies were in this area. The concept also includes both implementation of public policy and the mixture of policy development and implementation at the top levels of the executive branch and includes management of the interrelated processes.

As the series has evolved, authors have concentrated their attention on the management of the substantive aspects of administration at the highest level of the executive branch. How President Johnson managed the executive branch to achieve the objectives of law and presidential purpose is the broad question which jointly they strive to answer.

Our goal is an authentic and substantial historical record based primarily on the documentary materials in the Lyndon B. Johnson

Library and on interviews with many people who assisted President Johnson. We hope this historical record, as presented from a social science perspective, will amplify knowledge of administrative processes and of the tasks and problems of the presidency both generally and during the Johnson presidency.

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The findings and conclusions in publications in this series do not necessarily represent the view of any donor.

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